

Presentation to:

University of Iowa Dept. of Statistics & Actuarial Science

Marty Klein Executive VP & CFO, Athene

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# Marty Klein – Career Progression



Education: B.A. in Mathematics and Business
 Administration from Hope College; M.S. in Statistics
 and Actuarial Science from the University of Iowa





 Early career: Actuarial and Finance roles at Zurich Insurance and others (14 years)



 Mid career: Investment Banking roles at Lehman Brothers and Barclays (13 years)







 Recent career: Public Company CFO, Apollo Partner (13 years)



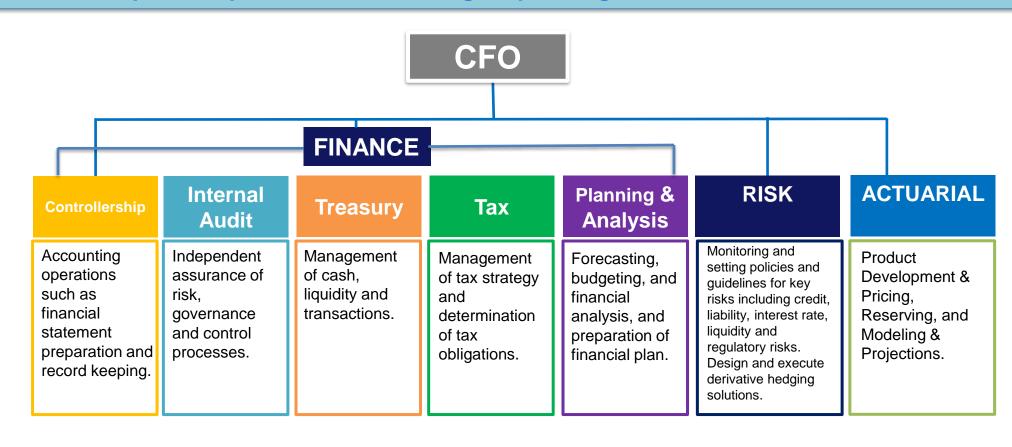


# Current Role - EVP & CFO, Apollo Partner



Responsible for overseeing Athene's financial management, including Finance, Risk, and Actuarial.

Help develop and execute strategic operating decisions across Athene.



# Athene's Business Model is Simple



What does Athene do?

1

ATHENE GENERATES INFLOWS

By providing a suite of principal protected retirement products to the retirement market

2

INVESTS WITH APOLLO

In a high-quality resilient portfolio optimized for return

3

ABOVE FUNDING COST

Resulting in **strong growth** in spread
related earnings

## Athene Has Numerous Competitive Advantages





Differentiated asset management through Apollo



Ability to source low-cost products through various business channels



Highly efficient and scalable operating structure



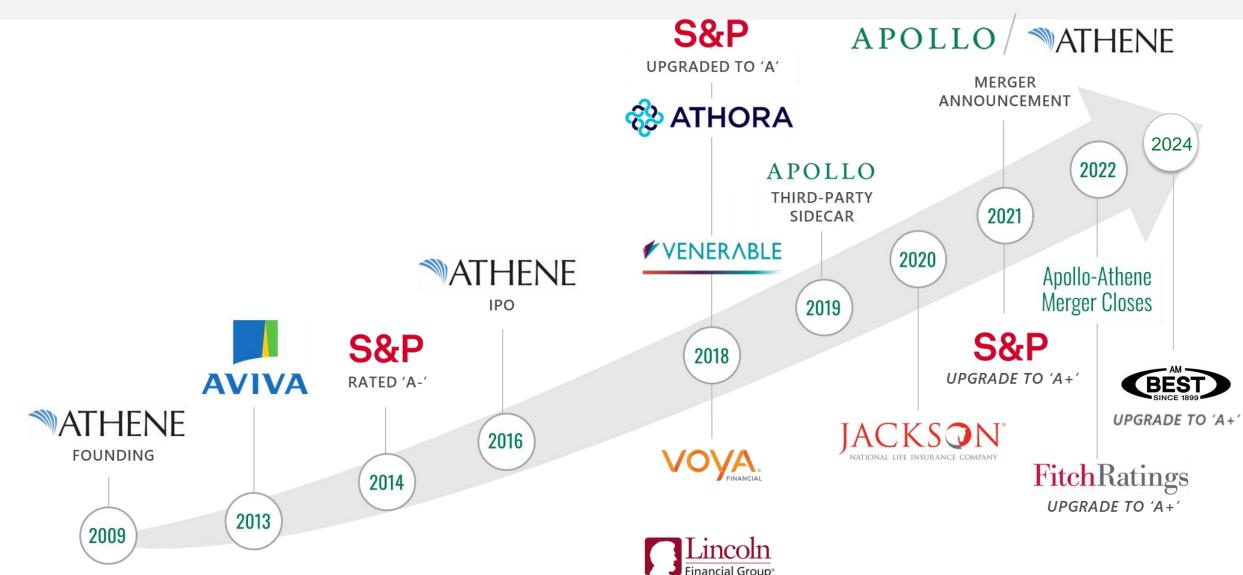
Highly-rated, strong, and conservatively managed balance sheet with no legacy liability issues



Access to third-party capital through Apollo to help fund growth

### Athene and Apollo Have Achieved Many Milestones Together





By the numbers – Athene Holding Ltd.

**S&P** as of Jan 2024

### Our numbers at a glance



\$320.6 billion total GAAP assets<sup>1</sup>

**\$70 billion**APO Market cap<sup>2</sup>

**\$297.4 billion** total GAAP liabilities<sup>1</sup>

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2,000+ employees

Founded in 2009



1 As of March 31, 2024. Pledged assets and funds in trust (restricted assets) total \$59.7 billion and net reserve liabilities of \$208.5 billion as of March 31, 2024. The following financial information is presented for Athene Annuity & Life Assurance Company of New York (AANY), on a statutory basis, based on the financial statement as of March 31, 2024: Total Admitted Assets: \$5.42 billion; Total Liabilities: \$5.13 billion; Reserves Required: Direct - \$3.35 billion; Ceded - \$2.88 billion; Net - \$467 million Total Capital & Surplus: \$292 million; Securities Pledged as Collateral (Cash) \$4.68 million.

The following financial information is presented for Athene Annuity and Life Company (AAIA), on a statutory basis, based on the financial statement as of March 31, 2024: Total Admitted Assets: \$216.75 billion; Total Liabilities: \$214.12 billion; Reserves Required: Direct - \$144.95 billion; Assumed - \$2.55 billion; Ceded - \$17.44 billion; Net - \$130.06 billion; Capital & Surplus: Common capital stock - \$0.01 billion; Paid-in and contributed surplus - \$4.76 billion; Unassigned surplus - \$(2.15) billion; Total Capital & Surplus: \$2.62 billion.

AM Best as of June 2024

**Fitch** 

as of Sept 2023

Moody's as of July 2023

2 As of July 26, 2024

3. Financial strength ratings for Athene Annuity & Life Assurance Company, Athene Annuity and Life Company, Athene Annuity & Life Assurance Company of New York and Athene Life Re Ltd. S&P, Fitch, AM Best and Moody's credit ratings reflect their assessment of the relative ability of an insurer to meet its ongoing insurance policy and contract obligations. S&P rating as of January 2024 (A+, 5th highest out of 21), Fitch rating as of September 2023 (A+, 5th highest of 19), AM Best rating as of June 2024 (A+, 2nd highest of 16) and Moody's rating as of July 2023 (A1, 5th highest of 21). Athene Holding Ltd.'s credit rating is A-/A-/a- for S&P, Fitch and AM Best, respectively.

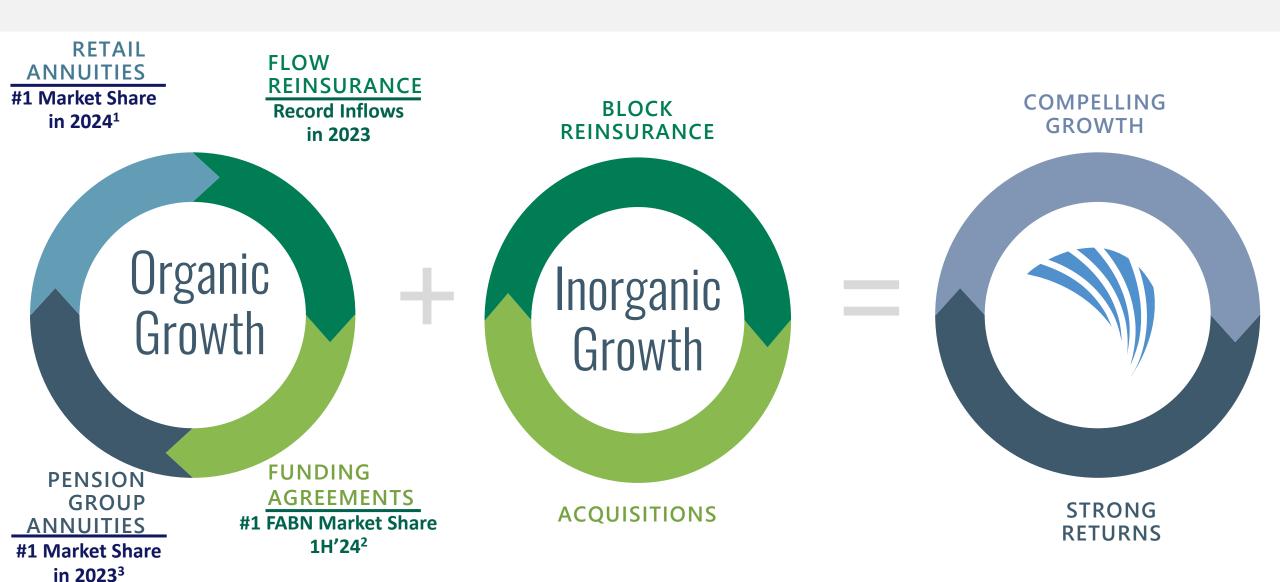
# **Athene Operations**





# Athene Has Various Channels From Which to Generate Growth MATHENE®





### Risk Management is Embedded in Everything We Do



Managing Risk Such That Athene Can Grow Profitably Across Market Environments

#### Duration-Matched Portfolio with Quarterly Cash Flow Monitoring & Stress Testing



Robust risk management framework and procedures underpin focus on protecting capital and aligning risks with stakeholder expectations

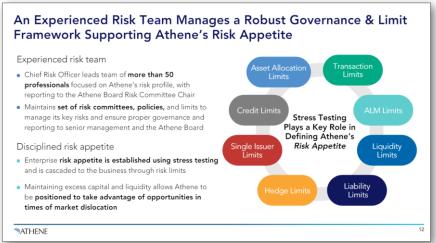


Risk strategy, investment, credit, asset-liability management ("ALM") and liquidity risk policies, amongst others, at the board and management levels



Stress testing plays a key role in defining risk appetite, with tests performed on both sides of the balance sheet





# Case Study: Jackson



- Size \$27.6B reinsurance of fixed deferred and fixed indexed annuities plus a \$500M equity investment
- Timing June 1, 2020 (yes, in the beginning of COVID)
- Why were we interested Attractive block of fixed annuities, one of our core businesses, and enabled seller to exit the business and focus on its core businesses

### Quotes from the CEO's of Jackson and Athene describe the opportunities for both companies:

"Today's transactions with Athene, a leading franchise in the retirement services market, further strengthen our capital position and enhance our ability to grow," said Michael Falcon, Chief Executive Officer of Jackson Holdings LLC.

"We are very pleased to announce this mutually beneficial transaction in coordination with Jackson and its parent, Prudential plc," said Jim Belardi, Chief Executive Officer of Athene. "As top annuity providers focused on serving the U.S. retirement marketplace, we are excited to bring these two leading franchises together through a large-scale reinsurance transaction that includes a new investment in Jackson by Athene."

Actuaries were critical in pricing and evaluating risk including the Actuarial, Risk, Finance, and Corporate Development areas

# Case Study: Merger with Apollo



**Leading Retirement Services franchise** 

Needs tens of billions of dollars of new investable ideas per year

Has straightforward and persistent liabilities to invest against

Needs dedicated and bespoke service to sustainably earn targeted investment margin



Leading credit manager

~570 investment professionals

~200 people dedicated to Athene / Athora

30+ year track record

Additional support functions not typically provided in a traditional asset management agreement

Highly Aligned: Asset Portfolio Was Built When Apollo Owned ~35% of Athene; Increasing to 100% Post Merger

#### Actuaries were critical in:

- Developing changes to financial statements required from the merger ("purchase GAAP")
- Supporting projections of future earnings used for presentations to investors, regulators and rating agencies

## Case Study: New Business through Reinsurance in Japan



### Why?

- Asia Pacific (APAC) region is a large opportunity for expansion utilizing Athene's core competencies
  - Japan's fixed annuity market is the 3<sup>rd</sup> largest in the world by volume

#### What have we done?

- Block Reinsure an existing block of business in 4Q 2023
  - ~\$3bn of Whole Life JGAAP reserves
    - This marked our 1<sup>st</sup> APAC Block and Life Insurance transaction.
- Flow Reinsure new business
  - 6 transactions to date
    - Most deals are Yen denominated adding foreign currency exposure, which is hedged

#### **Actuaries** were critical in:

- Negotiating, structuring and pricing deals
- Developing hedging strategies to manage interest rate and foreign currency risk

### Roles of Actuaries at Athene



#### **Product Development (~60 employees)**

- Develop and price products and set interest crediting rates
- Prepare product filings and policy value projections

#### Risk Management/Asset Liability Management (~40 employees)

- Assess risks in product liabilities
- Align the risks of the asset and liabilities portfolios with the risk objectives and appetite of the business

#### Financial Reporting (~30 employees)

- Determine actuarial reserves and other actuarial balances, and determination of regulatory capital requirements
- Provide actuarial support for external and internal audits

#### Modelling and Projections (~30 employees)

Perform detailed scenario analysis and forecasting related to new and existing products

#### **Corporate Development (~10 employees)**

- Focus on mergers, acquisitions, divestitures, and strategic partnerships to help the company growth
- Work on improving the company's financial performance and operational efficiency by identifying opportunities and creating innovative strategies

## Questions





**United Way** 

2016, 2017, 2018, 2019, 2020, 2021

**Spirit of Central Iowa** 2017, 2019, 2021, 2022, 2023



Iowa Top Workplace

2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023



**Corporate Equality Index** 

Recognized as an LGBTQ+ friendly employer 2021, 2022





Military Friendly and Spouse Employer 2017, 2018, 2019, 2020, 2021, 2022, 2023



Believe in your co-workers

Engage actively

Act like owners

Make it happen

